



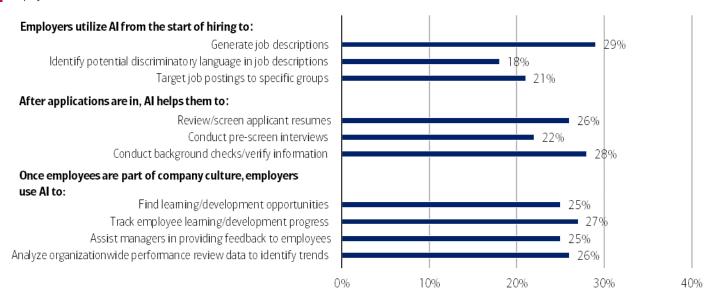
Institute Daily Insights

Al sparks a workplace revolution

30 September 2025

According to the 2025 Workplace Benefits Report, employers are increasingly leveraging AI for a wide variety of functions to drive efficiencies and cut business costs

Employer Al use cases



Source: 2025 Bank of America Workplace Benefits Report

BANK OF AMERICA INSTITUTE

More than eight in 10 employers say they're harnessing the power of Al, according to the 2025 Workplace Benefits Report. Whether it's by generating job descriptions, conducting background checks, or finding learning and development opportunities – leaders are leveraging Al to create efficiencies and cut costs within their organizations. However, while large firms are rapidly scaling Al and hiring talent, nearly one in three small companies say they don't use Al at all – highlighting a growing gap in adoption and capability.

Agentic Al, though still in earlier stages of adoption, is one technology contributing to this workplace revolution. These autonomous, action-taking Al agents transform generative Al from a reactive tool to a proactive, goal-driven virtual collaborator, laying the groundwork for increased investment.

Read the Institute's publication, On the clock: Agentic Al in the workplace, for more.

12881008

Methodology

Escalent is a research and data analytics firm that helps clients understand human and market behaviors and trends. Bank of America Workplace Benefits partnered with Escalent to survey a national sample of 962 employees who are working full time and participate in 401(k) plans, and 800 employers who offer both a 401(k) plan and have sole or shared responsibility for decisions made in the plan. The survey was conducted between December 2, 2024, and January 13, 2025.

After the original research was complete, Workplace Benefits complemented their annual study with an employee-focused supplemental survey conducted between April 10 and May 1, 2025. This survey consisted of 508 employees working full time and participating in 401(k) plans. The midyear touchpoint allowed the team to better measure the direct impact of current market conditions on employee feelings of financial wellness.

To qualify, employees had to be current participants in a 401(k) plan, and employers had to offer a 401(k) plan option. Neither was required to work with Bank of America, which was not identified as the sponsor of the study.

Escalent's sample population spanned age, gender, household income and company size to help ensure that they're representative of the target audience. The data is weighted by those variables for greater accuracy and authenticity in the research results.

Contributors

Liz Everett Krisberg

Head of Bank of America Institute

David Michael Tinsley

Senior Economist, Bank of America Institute

Sources

Kai Walker

Bank of America Workplace Benefits

Disclosures

These materials have been prepared by Bank of America Institute and are provided to you for general information purposes only. To the extent these materials reference Bank of America data, such materials are not intended to be reflective or indicative of, and should not be relied upon as, the results of operations, financial conditions or performance of Bank of America. Bank of America Institute is a think tank dedicated to uncovering powerful insights that move business and society forward. Drawing on data and resources from across the bank and the world, the Institute delivers important, original perspectives on the economy, sustainability and global transformation. Unless otherwise specifically stated, any views or opinions expressed herein are solely those of Bank of America Institute and any individual authors listed, and are not the product of the BofA Global Research department or any other department of Bank of America Corporation or its affiliates and/or subsidiaries (collectively Bank of America). The views in these materials may differ from the views and opinions expressed by the BofA Global Research department or other departments or divisions of Bank of America. Information has been obtained from sources believed to be reliable, but Bank of America does not warrant its completeness or accuracy. These materials do not make any claim regarding the sustainability of any product or service. Any discussion of sustainability is limited as set out herein. Views and estimates constitute our judgment as of the date of these materials and are subject to change without notice. The views expressed herein should not be construed as individual investment advice for any particular person and are not intended as recommendations of particular securities, financial instruments, strategies or banking services for a particular person. This material does not constitute an offer or an invitation by or on behalf of Bank of America to any person to buy or sell any security or financial instrument or engage in any banking

